

Period	Industry/Business Type	Business Analysis / Documentation / Grand Design	System Development (SAP)
1 1996-1997	Semiconductor Manufacturing	Japan's First 5-Module (FI/CO/SD/MM (including WM)/PP) Big Bang Implementation of SAP	
2 1998	Pump Manufacturing and Sales	Proposal Support & Post-proposal order acquisition and construction (1998-1999) handled by	
3 1998	LCD Design and Manufacturing	Phase I SAP Implementation Process Design	
4 1999	Semiconductor Manufacturing Equipment Design and Manufacturing	SAP (PDM) Implementation Process Design	
5 1999	Equipment and machinery manufacturing	Proposal Support & Post-proposal order acquisition and construction (1998-1999) handled by	
6 2000	LCD Design and Manufacturing	Phase III SAP Implementation Process Design	
7 1999-2000	Nuclear Power Business	Process Design and Implementation of Cost Management/Dynamic Management System Using SAP PS/BW	
8 2000-2002	Power Equipment Manufacturing	Process design and implementation for SAP replacement of the journal voucher detail host system	
9 2002-2003	Manufacturing of power electrical systems	Horizontal deployment of the above systems	
10 2003	Glass Processing	Business Reform (Achievement of 50% Reduction in Indirect Personnel)	
11 2004	Vendor Machine Manufacturing	Pre-SAP Implementation Process Analysis and Design	
12 2004	Optical Device Manufacturing	Pre-SAP Implementation Process Analysis and Design	
13 2005	System Development	Business Reform (Reduced System Development Management Workload by 30%)	
14 2005	Pharmaceutical Manufacturing	Business Reform (24.6% Reduction in Production/Purchasing Management Workload)	
15 2004-2005	Automotive Parts Sales	Process Reorganization (Visualization) Following Domestic SAP Implementation ~ SAP ERP Implementation for European Sales Subsidiaries	
16 2005-2006	Automotive Parts Manufacturing	Standard Process Design for New Factory Establishment ~ SAP ERP Implementation at New European Factory	
17 2005-2006	Electricity Meter Manufacturing	Current Business Process Analysis/Design to SAP ERP Implementation. Cost Reduction and Lead Time Shortening through Logistics Chain Redesign	
18 2006	Router Design and Manufacturing	Pre-SAP Implementation Process Analysis and Design	*Implementation was taken over and introduced by Hitachi Information Systems
19	IT Manufacturing and Sales		
20	Construction Equipment Manufacturing and Rental		
21	International Operations		
22	Airport Business		
23	Casting		
24	Fire Extinguishers Agricultural Machinery		
25	Construction Heavy Machinery Rental		
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28 2006-2008	Construction Heavy Machinery Manufacturing	Internal Control J-Sox (Documentation, Testing)	
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31	Automotive FA Manufacturing		
32	Antenna Manufacturing		
33	Semiconductor Manufacturing Equipment & Defense		
34	Cosmetics Manufacturing and Sales		
35	Life Insurance		
36	FA Design and Manufacturing		
	25 other companies		
62 2008	System Development	Process Analysis and Design for Expansion of Group-Wide SAP Common Accounting Platform	
63 2008	Automotive Parts Manufacturing	Pre-SAP Implementation Process Analysis and Design	
64 2008	Curtain Import and Sales	Business Reform (Reduced Indirect Costs by 30%)	
65 2009	Dental Equipment Sales	Business Reform (Halved 300 Million Yen Parts Inventory)	*To be carried forward to warehouse, procurement, and accounting system reconstruction.
66 2009	Automotive Parts Sales	Process Analysis and Design for Effective Host Migration	
67 2009-2010	IT Vendor	Business Reform (Efficiency Improvement in Sales Management Operations)	Implementation of Monitoring Linking Existing SAP Order Budget/Actuals with Order Activities
68 2010	Food Service Industry	Business Reform (23% Reduction in Indirect Labor Hours, BPO Implementation)	
69 2010	Power Plant Construction and Maintenance	Business Reform (Investigation and Analysis of Causes for 200 Hours of Overtime)	
70 2010	Automotive Parts Manufacturing	Business Reform (Achieved elimination of emergency transportation costs outside the budget)	*Implementation of design processes using BPM tools
71 2010	Lithium-ion Battery Manufacturing	Process analysis and design for separation from factory systems	
72 2011	Molds and Casting	Business Reform (Profit-Generating Cost Management Process Redesign)	
73 2011-2012	Industrial Machinery Manufacturing	Pre-SAP Implementation Process Analysis and Design	*Construction will be taken over and implemented by (IT Department)
74 2013	Wire and Related Equipment Manufacturing	Pre-SAP Implementation Process Analysis and Design	*Construction will be taken over and implemented by (Hitachi Metals)
75 2014	PB Wireless Antenna Construction	Business Reform (Analyzing PM Operations Status, Designing Processes to Achieve Y50M Savings Against Y70M Target)	
76 2014	PB Wireless Antenna Construction	Business Reform (Reduction of indirect labor hours in maintenance operations by 30% or more)	
77 2015	Fragrance Manufacturer	Business Analysis and Evaluation for PLM Implementation, Significant Reduction in Workload, Design of Processes for Lead Time Reduction	
78 2015	IT Vendor (New Business)	Concept design, launch, and proposal support for "New ERP Business Starting with EDI"	
79 2015	IT Vendor (Public Interest Company Support)	Restructuring of Web System Testing Phase with Persistent Bugs (Program Structure Modeling)	Support for Restructuring and Improving Web Application Development Quality
80 2015-2016	Medical Device Design, Manufacturing, and Sales	Overall Concept and Business Requirements Definition Prior to PLM System (Aras) Implementation	*Implementation was taken over and carried out by (HISYS)
81 2016-2018	Manufacturing and Sales of Automotive Audio Equipment	Business Analysis and ROI Evaluation for ERP System Selection ~ SAP S/4 HANA Implementation Requirements Definition ~ Construction Project Manager	
82 2018	IT Vendor	BPM-QuickWin Practical Training for Expanding In-House System Infrastructure	
83 2019	BPO Service Provider	Support for vendor-ordered projects in the above practical training (reducing indirect labor costs by ¥200 million annually from estimation to order acceptance, BPM-QuickWin Practical Training for Expanding In-House System Infrastructure)	*Construction to be taken over and implemented by NTT Data Intramart
84 2019	IT Vendor	Sales	
85 2019	IT Vendor	BPM-QuickWin Practical Training for Expanding In-House System Infrastructure	
86 2019	Lithium-ion battery manufacturing and sales	Selection of optimal systems for core system reconstruction following group withdrawal, and planning, requirements definition, and process design after SAP Support for the above practical training vendor's order acquisition projects	*Implementation was taken over and carried out by (HISYS)
87 2019	Visual Equipment Manufacturing and Sales	(process design and improvement proposals to secure profits and increase Preparation for Domestic Rollout of Global Standard BPM Certification OCEB (Curriculum Development and Personnel Training))	
88 2020	General Incorporated Association	Current Business Analysis, Requirements Definition, and Process Design for Core System Reconstruction	
89 2020	Semiconductor Manufacturing Equipment Manufacturer	BPM-QuickWin Practical Training for Expanding In-House System Infrastructure #4-#14 (Signavio)	*Implementation and deployment handled by IT vendor
90-100 2020-2021	IT Vendor	Current Business Analysis, Requirements Definition, and Process Design for Core System Reconstruction	
101 2021	Refrigeration Equipment Manufacturer	BPM QuickWin Practical Training #15-#18 (Signavio) for Expanding and Building In-House System Infrastructure	*Implementation and deployment handled by IT vendor
102-105 2022	IT vendors, etc.		
106 2022	Call Center	Current Business Analysis, Requirements Definition, and Process Design	*Implementation is being taken over and deployed by IT vendors
107 2022	IT Product Trading Company	Current Business Analysis, Requirements Definition, and Process Design for Core System Reconstruction (Annual Cost Reduction Effect: ¥200 Million)	*Implementation is being taken over and deployed by IT vendors
108-139 2023-2025	IT vendors, etc.	BPM-QuickWin Practical Training #19-#50 (Signavio) for Expanding and Building In-House System Infrastructure	
140 2023.11	Resin Material Product Manufacturing	RFP Preparation Support	
141 2024	Telecommunications	eTOM Modeling Support	
142 2024	Regenerative Medicine	RFP Preparation Support	
142 2024-2025	Semiconductor Manufacturing Equipment Inspection Equipment Manufacturing	Business Reform (Efficiency Improvement in Design and Production Management Using AI)	
143 2025	Refrigerator and Freezer Manufacturing	RFP Preparation Support	
144 2025	Ion Equipment Manufacturing	RFP Preparation Support	