

	Period	Industry/Business Type	Business Analysis / Documentation / Grand Design	System Development (SAP)
1	1996-1997	Semiconductor Manufacturing	Japan's First 5-Module (FI/CO/SD/MM (including WM)/PP) Big Bang Implementation of SAP	
2	1998	Pump Manufacturing and Sales	Proposal Support ※Post-proposal order acquisition and construction (1998-1999) handled by	
3	1998	LCD Design and Manufacturing	Phase I SAP Implementation Process Design	
4	1999	Semiconductor Manufacturing Equipment Design and Manufacturing	SAP (PDM) Implementation Process Design	
5	1999	Equipment and machinery manufacturing	Proposal Support ※Post-proposal order acquisition and construction (1998-1999) handled by	
6	2000	LCD Design and Manufacturing	Phase III SAP Implementation Process Design	
7	1999-2000	Nuclear Power Business	Process Design and Implementation of Cost Management/Dynamic Management System Using SAP PS/BW	
8	2000-2002	Power Equipment Manufacturing	Process design and implementation for SAP replacement of the journal voucher detail host system	
9	2002-2003	Manufacturing of power electrical systems	Horizontal deployment of the above systems	
10	2003	Glass Processing	Business Reform (Achievement of 50% Reduction in Indirect Personnel)	
11	2004	Vendor Machine Manufacturing	Pre-SAP Implementation Process Analysis and Design	
12	2004	Optical Device Manufacturing	Pre-SAP Implementation Process Analysis and Design	
13	2005	System Development	Business Reform (Reduced System Development Management Workload by 30%)	
14	2005	Pharmaceutical Manufacturing	Business Reform (24.6% Reduction in Production/Purchasing Management Workload)	
15	2004-2005	Automotive Parts Sales	Process Reorganization (Visualization) Following Domestic SAP Implementation ~ SAP ERP Implementation for European Sales Subsidiaries	
16	2005-2006	Automotive Parts Manufacturing	Standard Process Design for New Factory Establishment ~ SAP ERP Implementation at New European Factory	
17	2005-2006	Electricity Meter Manufacturing	Current Business Process Analysis/Design to SAP ERP Implementation. Cost Reduction and Lead Time Shortening through Logistics Chain Redesign	
18	2006	Router Design and Manufacturing	Pre-SAP Implementation Process Analysis and Design	*Implementation was taken over and introduced by Hitachi Information Systems
19	2006-2008	IT Manufacturing and Sales	Internal Control J-Sox (Documentation, Testing)	
20		Construction Equipment Manufacturing and Rental		
21		International Operations		
22		Airport Business		
23		Casting		
24		Fire Extinguishers Agricultural Machinery		
25		Construction Heavy Machinery Rental		
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27				
28		Construction Heavy Machinery Manufacturing		
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31		Automotive FA Manufacturing		
32		Antenna Manufacturing		
33		Semiconductor Manufacturing Equipment & Defense		
34		Cosmetics Manufacturing and Sales		
35		Life Insurance		
36		FA Design and Manufacturing		
		25 other companies		
62	2008	System Development	Process Analysis and Design for Expansion of Group-Wide SAP Common Accounting Platform	
63	2008	Automotive Parts Manufacturing	Pre-SAP Implementation Process Analysis and Design	
64	2008	Curtain Import and Sales	Business Reform (Reduced Indirect Costs by 30%)	
65	2009	Dental Equipment Sales	Business Reform (Halved 300 Million Yen Parts Inventory)	※To be carried forward to warehouse, procurement, and accounting system reconstruction.
66	2009	Automotive Parts Sales	Process Analysis and Design for Effective Host Migration	
67	2009-2010	IT Vendor	Business Reform (Efficiency Improvement in Sales Management Operations)	Implementation of Monitoring Linking Existing SAP Order Budget/Actuals with Order Activities
68	2010	Food Service Industry	Business Reform (23% Reduction in Indirect Labor Hours, BPO Implementation)	
69	2010	Power Plant Construction and Maintenance	Business Reform (Investigation and Analysis of Causes for 200 Hours of Overtime)	
70	2010	Automotive Parts Manufacturing	Business Reform (Achieved elimination of emergency transportation costs outside the budget)	※Implementation of design processes using BPMS tools
71	2010	Lithium-ion Battery Manufacturing	Process analysis and design for separation from factory systems	
72	2011	Molds and Casting	Business Reform (Profit-Generating Cost Management Process Redesign)	
73	2011-2012	Industrial Machinery Manufacturing	Pre-SAP Implementation Process Analysis and Design	*Construction will be taken over and implemented by (IT Department)
74	2013	Wire and Related Equipment Manufacturing	Pre-SAP Implementation Process Analysis and Design	※Construction will be taken over and implemented by (Hitachi Metals)
75	2014	PB Wireless Antenna Construction	Business Reform (Analyzing PM Operations Status, Designing Processes to Achieve ¥50M Savings Against ¥70M Target)	
76	2014	PB Wireless Antenna Construction	Business Reform (Reduction of indirect labor hours in maintenance operations by 30% or more)	
77	2015	Fragrance Manufacturer	Business Analysis and Evaluation for PLM Implementation, Significant Reduction in Workload, Design of Processes for Lead Time Reduction	
78	2015	IT Vendor (New Business)	Concept design, launch, and proposal support for "New ERP Business Starting with EDI"	
79	2015	IT Vendor (Public Interest Company Support)	Restructuring of Web System Testing Phase with Persistent Bugs (Program Structure Modeling)	Support for Restructuring and Improving Web Application Development Quality
80	2015-2016	Medical Device Design, Manufacturing, and Sales	Overall Concept and Business Requirements Definition Prior to PLM System (Ara's) Implementation	*Implementation was taken over and carried out by (HISYS)
81	2016-2018	Manufacturing and Sales of Automotive Audio Equipment	Business Analysis and ROI Evaluation for ERP System Selection ~ SAP S/4 HANA Implementation Requirements Definition ~ Construction Project Manager	
82	2018	IT Vendor	BPM-QuickWin Practical Training for Expanding In-House System Infrastructure Sales	
83	2019	BPO Service Provider	Support for vendor-ordered projects in the above practical training (reducing indirect labor costs by ¥200 million annually from estimation to order acceptance, BPM-QuickWin Practical Training for Expanding In-House System Infrastructure Sales	*Construction to be taken over and implemented by NTT Data Intramart
84	2019	IT Vendor	BPM-QuickWin Practical Training for Expanding In-House System Infrastructure Sales	
85	2019	IT Vendor	BPM-QuickWin Practical Training for Expanding In-House System Infrastructure Sales	
86	2019	Lithium-ion battery manufacturing and sales	Selection of optimal systems for core system reconstruction following group withdrawal, and planning, requirements definition, and process design after SAP Support for the above practical training vendor's order acquisition projects	*Implementation was taken over and carried out by (HISYS)
87	2019	Visual Equipment Manufacturing and Sales	(process design and improvement proposals to secure profits and increase Preparation for Domestic Rollout of Global Standard BPM Certification OCEB (Curriculum Development and Personnel Training)	
88	2020	General Incorporated Association	Current Business Analysis, Requirements Definition, and Process Design for Core System Reconstruction	
89	2020	Semiconductor Manufacturing Equipment Manufacturer	Current Business Analysis, Requirements Definition, and Process Design for Core System Reconstruction	*Implementation and deployment handled by IT vendor
90-100	2020-2021	IT Vendor	BPM-QuickWin Practical Training for Expanding and Building In-House System Infrastructure #4~#14 (Signavio)	
101	2021	Refrigeration Equipment Manufacturer	Current Business Analysis, Requirements Definition, and Process Design for Core System Reconstruction	*Implementation and deployment handled by IT vendor
102-105	2022	IT vendors, etc.	BPM QuickWin Practical Training #15~#18 (Signavio) for Expanding and Building In-House System Infrastructure	
106	2022	Call Center	Current Business Analysis, Requirements Definition, and Process Design	*Implementation is being taken over and deployed by IT vendors
107	2022	IT Product Trading Company	Current Business Analysis, Requirements Definition, and Process Design for Core System Reconstruction (Annual Cost Reduction Effect: ¥200 Million)	*Implementation is being taken over and deployed by IT vendors
108-139	2023-2025	IT vendors, etc.	BPM-QuickWin Practical Training #19~#50 (Signavio) for Expanding and Building In-House System Infrastructure	
140	2023.11	Resin Material Product Manufacturing	RFP Preparation Support	
141	2024	Telecommunications	eTOM Modeling Support	
142	2024	Regenerative Medicine	RFP Preparation Support	
142	2024-2025	Semiconductor Manufacturing Equipment Inspection Equipment Manufacturing	Business Reform (Efficiency Improvement in Design and Production Management Using AI)	
143	2025	Refrigerator and Freezer Manufacturing	RFP Preparation Support	
144	2025	Ion Equipment Manufacturing	RFP Preparation Support	